



Making Public Services
People Services

Neighbourhood Programme Directory

Local Trust - Pride in Place Chair Summit

11th September 2026

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Overview

Who we are

Capacity is based in the Liverpool City Region, working with local people and organisations to bring positive change to communities across the North West. Working at the intersection of design and delivery, our work is built on a deep understanding of local communities, public services, social issues and creating real change that local people can see and feel. Striking a balance between the imaginative and the practical is never easy. But that's what Capacity does every day to improve public services and the communities we work in. We believe that sometimes the biggest opportunities lie in the most difficult places. That's why we're working with local authorities and communities across the North West to bring new thinking to old problems.

3ni, or the national network for neighbourhood improvement, was incubated in Local Trust and is now hosted by Capacity. 3ni works with local authorities, neighbourhood boards and community partners across the country to support neighbourhood-led regeneration. Drawing on learning from programmes such as Big Local, 3ni helps places strengthen community leadership, share promising practice and building the relationships and social infrastructure needed for long-term change.

Why are we here?

Capacity is delivering **Making Neighbourhoods Work**, a discovery project funded by Local Trust. The project is taking place in Sunderland, Sefton and Stoke-on-Trent and is exploring what happens when multiple neighbourhood policies, programmes and funding streams converge in the same place.

Increasingly, Government programmes are adopting a neighbourhood-based approach. This is broadly a positive direction of travel. However, on the ground, different programmes often overlap, operate across different geographical boundaries, work to different timescales, and place varying requirements on local partners.

Our work is unpicking where this creates challenges for residents and the people delivering services, and what would make neighbourhood working more coherent, effective and valuable locally.

What is this directory for?

Through our research, we've heard that it can be difficult for local programme leads to coordinate delivery across multiple Government programmes. This is due to a range of factors, including limited capacity to identify and monitor relevant policies and programmes, as well as the need for ongoing stewardship across complex local systems.

To support this work, we've created this directory of Government programmes with a neighbourhood focus. It's not a static list, and is likely to evolve in due course, but is designed to help Pride in Place Chairs in attendance today to understand which policies and programmes may be operating alongside Pride in Place in their area.

For each programme, we've included key information to help identify where there may be overlap or opportunities for alignment in delivery, outcomes and funding. The programmes included in this directory are specific to the English context. However, the principles in terms of zooming out to see what's in the area, looking at how priorities can align, resources can be pooled, and activities can be built upon, remain the same. Where possible and clearly outlined within policy documents we have indicated whether programmes apply outside of England.

Better alignment between programmes can reduce operational burdens, create efficiencies, enable funding to be pooled, and, most importantly, support services to be designed around people's lives rather than organisational structures.

Crucially, if Pride in Place is to leave a lasting legacy beyond the lifetime of the funded programme, it will need to become embedded within wider local systems and infrastructure. The stronger the connections between Pride in Place and other community-led initiatives, services and funding streams, the greater the likelihood that its impact can be sustained over time.

Programme Directory

Communities & Place

The Main Pride in Place Programme

Policy/Programme: Main Pride in Place Programme (Long-Term Funding)	
Description:	Long-term funding to support communities and organisations to develop clear, deliverable plans for local improvement. Provides the foundation for investment, partnership working, and project delivery. UK-wide.
Department of origin: <i>(where is the approach being brought in from)</i>	MHCLG
Duration: <i>(how long is the programme expected to last)</i>	10-year programme Delivery phase began April 2026 for phase 1 places. Phase 2 boards submit their Pride in Place Plans by 30 November 2026.
Objectives: <i>(what is the programme trying to achieve)</i>	Three main objectives: 1. Thriving places, 2. Stronger communities and, 3. Taking back control.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Middle layer Super Output Areas, with option for local flexibility on specific boundaries if desired.
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£5 billion total budget; £2m per year per area
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Local authorities are accountable bodies. Decision-making is done through local Neighbourhood Boards.

Pride in Place Impact Fund

Policy/Programme: Pride in Place Impact Fund (Short-Term Funding)	
Description: <i>(3 sentences)</i>	Short-term funding for projects that enhance public spaces, community identity, and local pride. Encourages resident involvement in creating cleaner, greener, and more welcoming neighbourhoods. UK-wide.
Department of origin:	MHCLG

<i>(where is the approach being brought in from)</i>	
Duration: <i>(how long is the programme expected to last)</i>	Running from 2025 to March 2027 with funding allocations already issued to local authorities.
Objectives: <i>(what is the programme trying to achieve)</i>	To restore pride in place, support community cohesion, and stimulate local economic activity through visible, short-term, community-led improvements. This is focused on capital spend.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£150 million total programme budget; £1.5m per area
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Local authorities are the accountable bodies.

Community Help Partnership

Policy/Programme: Community Help Partnerships	
Description: <i>(3 sentences)</i>	Brings organisations, volunteers, and public services together to address local needs. Strengthens collaboration to provide practical support and improve community resilience. CHPs aim to build on learning from the Changing Futures' crisis-focused programme. Coverage areas not currently defined.
Department of origin: <i>(where is the approach being brought in from)</i>	Cabinet Office
Duration: <i>(how long is the programme expected to last)</i>	Announced at the June 2025 spending review. 2025-2028
Objectives: <i>(what is the programme trying to achieve)</i>	Tackle systemic barriers to allow local services to provide better integrated, earlier preventative support. CHPs will bring together a range of services, providing better support for adults in crisis and reaching vulnerable individuals earlier, before problems escalate.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Adults experiencing disadvantage

Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£100 million budget integrated with wider spending across government.
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Undefined

Community Wealth Fund

Policy/Programme: Community Wealth Fund	
Description: <i>(3 sentences)</i>	Invests in the long-term social and economic development of communities. Supports locally led projects that build capacity, improve opportunities, and retain wealth within neighbourhoods. England-only.
Department of origin: <i>(where is the approach being brought in from)</i>	DCMS, MHCLG
Duration: <i>(how long is the programme expected to last)</i>	Confirmed by government in 2025 with £175m allocated for disadvantaged communities and delivery being developed through The National Lottery Community Fund. 2024-2028
Objectives: <i>(what is the programme trying to achieve)</i>	1) Improve social infrastructure in places with relatively high deprivation and low social capital. 2) Empower local people to identify needs and make decisions on what is best for their community. 3) Contribute to reducing inequalities and poverty and enhancing community cohesion.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£175 million total
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Delivery by the National Lottery Community Fund. Priorities are defined by local people.

Community Ownership / Right to Buy

Policy/Programme: Community Ownership / Right to Buy	
Description: <i>(3 sentences)</i>	Enables communities to acquire and manage local assets that are important to residents. Helps protect valued spaces and services while promoting local stewardship and economic benefit. Community Right to Bid was introduced by the Localism Act 2011. This year, the Community Right to Buy – as part of the English Devolution and Community Empowerment Bill – replaces the Right to Bid and strengthens community rights. England-only.
Department of origin: <i>(where is the approach being brought in from)</i>	MHCLG
Duration: <i>(how long is the programme expected to last)</i>	Community ownership and asset transfer powers continue to operate across the UK, with supporting programmes available.
Objectives: <i>(what is the programme trying to achieve)</i>	A real right to purchase – Owners of listed assets must give first refusal to the community, not just the right to compete. Fair pricing – If a price cannot be agreed, an independent valuer will set it. More time – Groups will have up to 12 months to raise the money and complete the purchase, compared with 6 months now. Wider scope – Assets can be listed even if they haven't been used recently, making it easier to save long-vacant or at-risk buildings. Sports grounds will be automatically considered for listing and stay on the list indefinitely. Stronger voice for communities – Local groups will be able to appeal if councils refuse to list an asset.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities. It could lead to more pubs, sports grounds shops and cultural venues staying open.
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	There isn't any funding attached, but if more assets become community owned, the new Right could unlock investment and regeneration in areas via: - New income streams - Regeneration - Investor partnerships

	Community groups could access grants, loans or partner investment to buy assets, as well as organisational support from local councils. The Government committed £61m to the Community Right to Buy Fund .
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	N/A

Community Power Pilots

Policy/Programme: Community Power Pilots	
Description: <i>(3 sentences)</i>	Community Power Pilots were announced (May 2026) to be launched in up to 25 areas across the country, covering services like early years provision, youth services and community safety, tailored to what local people actually need. Waiting on more information at this time. It is part of the Neighbourhood Guarantee , a Keir Starmer government initiative aimed at improving local public services and ensuring communities can expect high standards. England-only.
Department of origin: <i>(where is the approach being brought in from)</i>	MHCLG
Duration: <i>(how long is the programme expected to last)</i>	Unknown
Objectives: <i>(what is the programme trying to achieve)</i>	- Residents co-producing solutions to neighbourhood level challenges with their councils - Residents able to design services in their local parks or community hubs
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities in 25 pilot areas
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£15m backing
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Unknown, but likely to be local councils

Arts Everywhere Fund

Policy/Programme: Arts Everywhere Fund	
Description: (3 sentences)	Provides funding for arts, culture, and creative activities that increase participation and access across communities. Supports projects that improve wellbeing, local pride, and cultural engagement. England-only.
Department of origin: (where is the approach being brought in from)	DCMS
Duration: (how long is the programme expected to last)	Announced in 2025 with funding being awarded during 2026 as part of a multi-year investment programme.
Objectives: (what is the programme trying to achieve)	Capital and revenue grants to specific arts and cultural organisations to maintain and keep key assets operating in the community.
Audience/beneficiaries: (who is likely to benefit from the programme)	Cultural venues, museums and libraries, as well as the communities accessing those venues.
Funding opportunities: (is there funding attached, if yes what does that look like)	£270 million
Funding recipient / Host organisation: (which organisation/department holds the programme locally)	Delivery via Arts Council England

Children, Young People & Families

Best Start Family Hubs

Policy/Programme: Best Start Family Hubs	
Description: (3 sentences)	Delivers integrated support for children, young people, and families. Brings together services such as parenting support, early years provision, health advice, and community activities as part of the 1,001 Critical Days policy framework. England-only.
Department of origin: (where is the approach being brought in from)	DfE

Duration: <i>(how long is the programme expected to last)</i>	Being rolled out across England from 2026 with a national expansion programme through to 2028.
Objectives: <i>(what is the programme trying to achieve)</i>	Establish up to 1000 hubs by end of 2028
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Babies, toddlers and families
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£500 million
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Local authorities – determining hub locations and satellites locally.

Youth Strategy

Policy/Programme: Youth Matters: National Youth Strategy	
Description: <i>(3 sentences)</i>	Sets out a coordinated approach to improving outcomes for young people. Provides a framework for investment, partnership working, and service delivery across key areas such as education, employment, health, and wellbeing. England-only.
Department of origin: <i>(where is the approach being brought in from)</i>	DCMS; cross-government with leads at DfE, DHSC, MHCLG, Home Office and MoJ.
Duration: <i>(how long is the programme expected to last)</i>	10-year strategy that was launched in December 2025 under the Starmer Labour government.
Objectives: <i>(what is the programme trying to achieve)</i>	Build or refurbish up to 250 youth facilities over the next 4 years. Reduce the gap in who gets to do meaningful activities between richer and poorer families. The strategy focuses on 3 main chapters: people who care, places to go and things to do; and young people being seen and heard.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Children and young people
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£500 million

Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Strategy delivery support via National Youth Agency, UK Youth and regional Youth Work Units.
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Health & Wellbeing

Neighbourhood Health Implementation Programme

Policy/Programme: Neighbourhood Health Implementation Programme	
Description: <i>(3 sentences)</i>	Coordinates local action to improve health and reduce inequalities at neighbourhood level. Brings together partners to address the social, environmental, and economic factors affecting health. This programme is the implementation arm of the neighbourhood health guidelines which act as a strategic framework to support preparation for neighbourhood health models. 43 local areas were selected in September 2025 as NNHIP wave 1 test sites. Englan-only.
Department of origin: <i>(where is the approach being brought in from)</i>	DHSC and NHS England
Duration: <i>(how long is the programme expected to last)</i>	10-year health plan period (to 2035)
Objectives: <i>(what is the programme trying to achieve)</i>	To bring NHS care closer to home and provide better support for people with complex conditions, keeping them well and avoiding unnecessary hospital trips. Test sites will build on existing good practice in their area to deliver a neighbourhood health service, initially focusing on supporting people with long-term conditions such as diabetes, arthritis or epilepsy and in areas with the highest levels of deprivation.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Initially – priority neighbourhood health cohorts e.g., inclusion health; but in time neighbourhood models of healthcare are expected to evolve and move further towards prevention models catering to whole communities.
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	No additional funding received for wave 1 test sites.

Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Delivery through ICBs and Community Health Partnerships
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Safety

Neighbourhood Policing Guarantee

Policy/Programme: Neighbourhood Policing Guarantee	
Description: <i>(3 sentences)</i>	Strengthens visible local policing and community engagement. Aims to improve safety, trust, and responsiveness to local concerns. It is part of the Neighbourhood Guarantee, a Keir Starmer government initiative aimed at improving local public services and ensuring communities can expect high standards. Applies in England and Wales.
Department of origin: <i>(where is the approach being brought in from)</i>	Home Office
Duration: <i>(how long is the programme expected to last)</i>	Government programme launched in 2025 with implementation continuing through this Parliament.
Objectives: <i>(what is the programme trying to achieve)</i>	To increase public confidence in policing and enhance the capability and capacity of the neighbourhood policing workforce to address anti-social behaviour (ASB) and focus on crime prevention. Long term: Safer neighbourhoods and town centres across the country for all.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities – boundaries are set locally by each police force.
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£200m made available in 2025/26 for hiring neighbourhood policing personnel. For 2026/27 this is replaced by a £363m Neighbourhood Policing Ringfence Grant
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Delivery is by the 43 territorial police forces of England and Wales. Performance framework housed within the new Home Office "Police Standards and Performance Improvement Directorate"

Economy & Skills

Growth Mission Fund

Policy/Programme: Growth Mission Fund	
Description: <i>(3 sentences)</i>	Provides targeted investment to support economic growth, innovation, and job creation. Focuses on projects that deliver sustainable benefits for local people and businesses. UK-wide.
Department of origin: <i>(where is the approach being brought in from)</i>	HM Treasury, with delivery through MHCLG
Duration: <i>(how long is the programme expected to last)</i>	Announced in June 2025 by Starmer Labour Government, due to run 2026-27 to 2029-30.
Objectives: <i>(what is the programme trying to achieve)</i>	Local job creation and the economic regeneration of local communities. The programme will direct funding toward specific local projects that drive employment, infrastructure and regional regeneration.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Communities, economic growth.
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£240 million total budget
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Mayoral Strategic Authorities and Local Authorities on a project by project basis.

Net Zero

Community Energy Development

Policy/Programme: Community Energy Development	
Description: <i>(3 sentences)</i>	Supports local energy projects that reduce costs, improve resilience, and contribute to net-zero goals. Encourages community ownership and participation in energy

	generation and efficiency schemes. Variable/devolved approaches.
Department of origin: <i>(where is the approach being brought in from)</i>	DESNZ
Duration: <i>(how long is the programme expected to last)</i>	Rolling fund
Objectives: <i>(what is the programme trying to achieve)</i>	Target 1,000 community-owned energy projects to be supported Grants to develop "small-scale wind farms, rooftop solar partnerships, battery storage, rural heat networks, electric vehicle charging points, and fuel poverty alleviation schemes - all proposed, designed and owned by local people".
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Community projects
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	Community grant opportunities
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	5 regional Net Zero Hubs (Greater South East, Midlands, North East and Yorkshire, North West, South West) – grants to community energy organisations

Cross-Cutting Enabling Funds

Better Futures Fund

Policy/Programme: Better Futures Fund	
Description: <i>(3 sentences)</i>	Invests in initiatives that improve long-term outcomes for individuals and communities. Focuses on reducing inequalities and creating opportunities for sustainable growth and wellbeing. England-only.
Department of origin: <i>(where is the approach being brought in from)</i>	DCMS and HM Treasury, Social Outcomes Partnerships Team (within DCMS)
Duration: <i>(how long is the programme expected to last)</i>	10-year fund, launched in 2025

Objectives: <i>(what is the programme trying to achieve)</i>	Breakdown barriers to opportunity for up to 200,00 vulnerable children and young people.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Children and young people
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£500 million
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Locally commissioned partners

Innovation

Test, Learn and Grow

Policy/Programme: Test, Learn, and Grow	
Description: <i>(3 sentences)</i>	Supports innovation through small-scale pilots and experimentation. Enables organisations to test new ideas, evaluate impact, and scale successful approaches. Primarily England.
Department of origin: <i>(where is the approach being brought in from)</i>	Cabinet Office
Duration: <i>(how long is the programme expected to last)</i>	Three-year programme, first wave in January 2025, second wave in July 2025 (10 areas).
Objectives: <i>(what is the programme trying to achieve)</i>	Policy officials, tech specialists and external experts deployed to Las to test new approaches to public service delivery. Outputs are bespoke to service design products.
Audience/beneficiaries: <i>(who is likely to benefit from the programme)</i>	Case by case (identified cohorts)
Funding opportunities: <i>(is there funding attached, if yes what does that look like)</i>	£100 million budget
Funding recipient / Host organisation: <i>(which organisation/department holds the programme locally)</i>	Central government through local authorities.